

THE EVERGREEN STATE COLLEGE

June 14, 2007

Executive Summary

TO: Board of Trustees

FROM: Thomas L. Purce, President

REFERENCE: 2007-09 Operating Budget Spending Plan

1) Administrative Recommendation

Approve the operating budget spending plan and policy changes described in Attachment A.

Detail

Part 1: Approve the \$149,173,000 operating budget spending plan for all areas of the college as outlined below.

College Spending Plan by Fund Type	2005-07 Spending Plan	2007-09 Proposed Spending Plan
• State General Fund	\$52,643,000	\$59,801,000
• Education Legacy Trust Fund	2,116,000	4,758,000
• Tuition Revenue	41,212,000	43,840,000
• Local Dedicated Funds	5,380,000	5,784,000
• Grants & Contracts	7,200,000	7,800,000
• <u>Non-Budgeted Service/Auxiliary Funds</u>	<u>27,580,000</u>	<u>27,347,000</u>
TOTAL SPENDING PLANS	\$136,131,000	\$149,333,000

Note: Spending plans above do not include state, federal and private student financial aid programs.

Part II: Approve the following policy changes:

For Student Tuition and Fee Adjustments:

- a) Increase resident undergraduate tuition levels by 5% per year (resident graduate tuition levels will remain un-changed); and
- b) Increase non-resident undergraduate tuition levels by 2.5% in 2007-08 and by 5% in 2008-09 (non-resident graduate tuition levels will remain un-changed); and
- c) Increase the Student and Activities fee by 5% in 2007-08; and
- d) Increase both Housing and Dining Rates by an average of 5% per year; and
- e) Increase the Community Health and Counseling Fee by 5% per year; and
- f) Charge a \$3 fee to implement a late-night transit program for students; and
- g) Implement a fall quarter only \$2/cr.hr. fee to support the Flaming Eggplant Student Café.

For Adjustments to Base Budget:

- h) Establish a \$1,476,033 Operating Reserve (\$739,992 in 2007-08 & \$736,041 in 2008-09); and
- i) Create a \$545,000 Hold-back Reserve for 2009-11; and
- j) Establish a Faculty Salary Increase reserve equal to an average 3.2% salary increase in 2007-08 and a 2% salary increase in 2008-09 pending the completion of a collective bargained contract agreement.
- k) Allocated \$770,637 for the first initial investments to support the college's strategic initiatives in diversity, sustainability, integrated marketing and web improvements.
- l) Increase the level of non-state funded student tuition waivers by a maximum of \$997,516 (\$246,282 in 2007-08 and \$751,234 in 2008-09); and
- m) Direct \$2,360,155 for targeted enrollment growth, activities designed to improve the quality of our academic programs, and services that will improve the educational experiences of our students; and
- n) Allocate \$1,649,245 to address the most pressing core operating budget pressures campus-wide.

Part III: Adjustments that don't require board action:

- o) Make permanent the 2006-07 temporary 1.6% Salary increase for all faculty and staff; and
- p) Implement an average 3.2% salary increase in 2007-08 and an average 2% salary increase in 2008-09 for classified and professional exempt staff; and
- q) Increase the level of state funded waivers by \$200,000 in 2007-08 increasing to \$414,000 in 2008-09; and
- r) Increase operating budgets campus-wide to reflect the increased costs of employee benefit rates, and;
- s) Adjust the base budget to reflect utility rate increases, revolving fund payments, and maintenance cost shifts to the capital budget, and;
- t) Reduce general fund support and offset the mandated cuts with a portion of the revenue increase from raising resident student tuition levels, and;
- u) Establish budget levels that reflect our best estimates for grants, contracts, service & auxiliary accounts, and student grants-in-aid for the next two-year period. *Note, the S&A Tier I and Tier II spending plans are approved by the Board in a separate motion.*

2) Explanation:

- a) Present Policy: This approval incorporates the internal adjustments required to carry out the legislative changes to the board's previously approved base spending levels. This plan reflects the budgetary changes necessary to:
 - maintain an appropriate level of institutional contingency to address potential state changes next biennium;
 - re-base the base budget for mandatory costs increases, shortfalls in the operating budget and in tuition revenue collection levels;
 - implement the necessary COLA salary adjustments and employee benefit cost increase over the next two years;

- adjust all locally funded operations for fee and rate increases;
- increase resident undergraduate student tuition levels by 6% per year;
- utilize current reserves to help balance the college budget next year;
- reflect our best estimates for grants, contracts, service & auxiliary activity, and student grants in aid for the next two year period; and,
- support funding issues that will emerge as we update our strategic planning efforts by the creating of a new Strategic Initiative Fund.

These changes are necessary to enter into the 2005-07 biennium with an expenditure plan that funds approved policy changes and balances to projected revenue sources.

- b) Proposed by: Thomas L. Purce, President
- c) Purpose: To approve the 2007-09 operating budget spending plans for all areas of the college.

3) Scheduling:

This approval will finalize the remaining budget policy elements and allow our internal financial system to be loaded with the necessary line item budget controls prior to the July month end cut-off. This approval will allow the college to finalize notification to students regarding tuition and fee amounts, complete student financial aid packaging, and allow staff to submit the monthly allotment schedule to the Office of Financial Management on August 6, 2007 as required.

4) Fiscal Impact:

Provides the funds to carry out legislative intent and board approved policy changes.

5) Program Impact:

(see Attachment B, *2005-07 Operating Budget Policy Framework*.)

6) Legal Process:

The Office of Financial Management provides clear instruction to carry out the legal budgetary requirements. Legislative staff has provided the college with the necessary interpretations of legislative intent for adjustments not specifically written into law. Washington state law and the Board's Delegation of Authority requires the Board to approve the college's official spending plan and all student fee changes.

7) Staff Review

_____ Executive Associate to the President

_____ Secretary to the Board

_____ Executive Director of Operational Planning and Budget

**Recommended 2007-09
Operating Budget Policy Framework**



Board of Trustees – June 2007

Context for the 2007-09 Operating Budget

For at least the last half decade the college has faced legislative budgets that have included budget cuts, little to no funding for inflationary impacts, minimal salary increase adjustments and double digit tuition increases.

At the same time the college faced substantial challenges in managing overall enrollments. We experienced a significant drop in the number of non-resident students that required the college to over-enroll resident transfer students to achieve our budgeted enrollment levels. During this timeframe the absolute number of transfer students from the Community Colleges declined and now branch campuses have been made into 4yr. Colleges adding new challenges to our enrollment management efforts.

Years of limited salary improvements, tight core operating budget levels, overall enrollment revenue stabilization, strategic investments and enrollment growth continue to remain center stage in our legislative budget requests and subsequent internal allocation processes.

What Were the Animating Features of Our 2007-09 Legislative Budget Request?

Faculty & Staff Recruitment & Retention: Salary increases, Academy for New Faculty, sponsored research, campus-wide training and development, etc.

Student Recruitment & Retention: Admissions counselors, Beginning the Journey, increased student financial aid and Integrated Marketing Support, etc.

Instructional Support: 1st year Studies, Science Instructional Techs, Learning Resource Center Specialists, Farm Manager, Labor Center, etc.

Meeting Technology Demands: Basic replacement funds for computer lab, server and personal computer replacements. Media Services and Seminar II Media Tech. Support, staff increases in Technical support and the Web, etc.

Equipment: Basic replacement funding for academic equipment, furniture and academic van replacements, etc.

Stewardship: Increasing capacity in Institutional Research and in Operational Planning. Facilities maintenance backlog, and increasing community events for external relations and development.

Modest Enrollment Growth: Original request was for 50 additional students in 2008-09. We recast our enrollment growth request in light of Washington Learns and the prospect of greater per student funding in the areas of undergraduate Health Sciences (50 FTE) and in establishing a new Master in Education degree programming (20 FTE).

What Were the Animating Features of the Final Legislative Budget?

- No Budget Cut Requirement and made permanent the 1.6% COLA's implemented in 2006-07.

- \$'s for compensation increases for all faculty and staff (3.2% 1st year & an additional 2% in 2008-09.) \$'s to pay for the state's share of increased cost of health benefits.
- \$'s for increasing support for low-income, first-generation, and students with disabilities.
- Enhancement \$'s to assist students adapt and succeed, increase science lab support, and funds to assist with exceptional inflation impacts.
- \$'s for enhancing student success.
- \$'s to increment (over 5 years) TESC's state-funded waivers for resident students from the existing 6% level to 10%.
- \$'s for the Labor Center to double its efforts.
- Well-funded new student enrollment in high-demand/need areas.
- Provisions to use student tuition increases as a way to help address local budgetary pressures not addressed in legislative appropriations.

TESC -- Comparison of 2007-09 Operating Budget Request and Final Legislative Budget.
 (Dollars are in \$,000's and Amounts are State Funds and Student Operating Fees Combined for the Full Two-year Period)

	TESC Request Biennium Amount	Conference Budget
2005-07 Expenditure Level	94,684	94,684
Total Carry Forward	95,523	95,523
Self Insurance Premiums	(56)	(56)
Workers Compensation Changes		(68)
Central Services Charges		90
1 Pension Rate Changes		338
Revise Pension Gain Sharing		(36)
Partial Restoration of SMART-buy		-
2 WSIPP Studies		1,467
Labor Center	300	300
Fuel Rate Adjustment	6	-
3 Postage Rate Adjustment	28	-
Utility Rate Adjustment	538	-
Faculty/Staff Recruit & Retain	1,086	-
Support for Student Access & Success	3,938	834
Increased Waiver Authority	1,196	614
Stewardship and Sustainability	1,894	-
Retention and Completion Program (TRIO)		500
4 General Undergraduate Enrollments *	-	-
General Graduate Enrollments	407	367
High Demand Math & Science Enrollment	830	831
Retain 1.6% COLA	751	751
5 Nonrep Health Benefits	Narrative Req.	288
Nonrep Salary Increase	Narrative Req.	1,780
Nonrep Salary Survey	Narrative Req.	32
Nonrep Class Consolidation	Narrative Req.	2
Compensation Fund Source		(81)
Higher Ed. WFSE COLA	Narrative Req.	1,963
Total Proposed Budget for 07-09	106,441	105,439
\$ Change from Carry Forward Budget	10,918	9,916
% Change from Carry Forward Budget	11.43%	10.38%

Note: w/o sal. Inc.

Summary of Changes by Grouping		
1	Misc. Technical Adjustments	(56)
2	Public Service Ctr. Studies & Priorities	300
	Sub-Total	244
3	TESC Operating Priorities	8,686
4	Enrollments & Student Retention	1,237
5	Comp. (COLA's Requested In Narrative)	751
	NET OF 3-5 Above	10,674
Note	Tuition Increase Limits for Res. UG.	0% Requested
	5%/yr for resident undergraduate students	5% per year
	2.5% & 5% for non-res. Undergrade students	1,565
	legislative "encumbrance"	998
	Net Flexibility from Tuition	-
		2,563
	NEW GFS & Net Tuition Flexibility	12,479

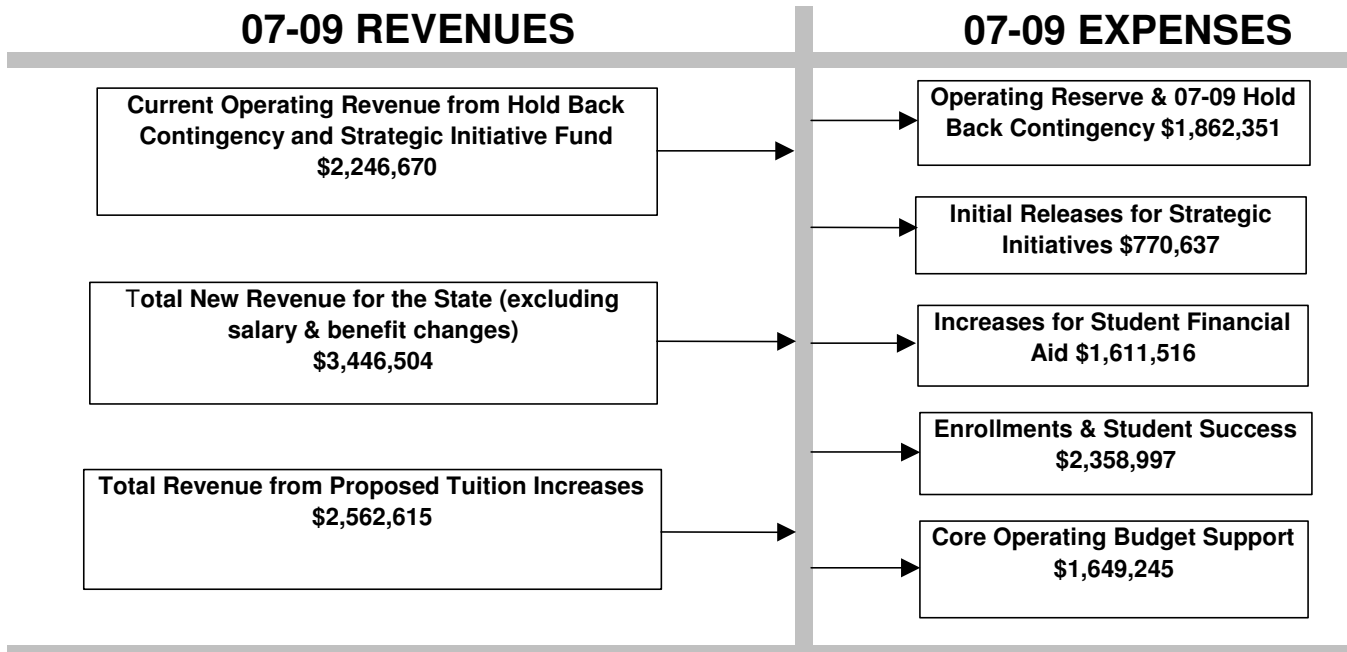
What Resources Were used in Drafting the Two-year Operating Plan?

- The Board Approved 2007-09 Legislative Operating Budget Request Priorities.
- The Board Adopted Update to the Strategic Plan.
- DTF and Task Force Recommendations.
- The overall level of available funding (money held-back this biennium for next biennium, new legislative appropriations and tuition increase proposals.)
- Numerous divisional budget review and revision activities and in regular collaborative joint meetings of the Budget Coordinators, Vice Presidents and President.

What Were the Big ‘Puzzles’ in Setting the 2007-09 Operating Budget Allocation Framework?

- First, not enough money to fully fund all the budget priorities requested.
- A continued need to hold-back reserves and contingency given the size and shape of the various unknowns such as: further utility increases, enrollments, faculty collective bargaining, exempt compensation programs, Curricular Visions DTF, self-study and accreditation.
- A need to make initial important first steps in investing in the college’s strategic initiatives.
- Increased attention to financial aid to better assist our students and enrollment management programming.
- An emphasis in targeting new enrollment growth and in multiple efforts to increase the quality of our academic programs and for services to improve the educational experience of our students.
- Increasing magnitude of recent inflationary cost impacts (e.g. utility rate increases), employee turnover costs on top of un-funded general core operating base budget shortfalls.

DRAFT 2007-09 OPERATING BUDGET FRAMEWORK



SUMMARY BALANCE SHEET BY FISCAL YEAR

{excludes legislative funded salary and benefit changes}

REVENUE	2007-08	2008-09
a. Total Current Revenue (carry forward of 2006-07 hold back levels)	1,123,335	1,123,335
b. Total New Revenue from the State Legislature	1,271,324	2,175,180
c. Total New Net Revenue from Tuition Increases	758,845	1,803,770
TOTAL PROJECTED REVENUE	3,153,504	5,102,285

HOLD BACKS AND EXPENDITURE PLANS

a. Proposed Operating Reserve & 09-11 Hold Back Contingency	660,651	1,201,700
b. Proposed Initial Releases for Strategic Initiatives (DTF's, etc.)	383,343	387,294
c. Proposed Increases for Student Financial Aid	446,282	1,165,234
c. Proposed Releases for New Enrollments & Student Success	990,489	1,368,508
d. Proposed Releases for Core Operating Budget Support	671,313	977,932
TOTAL PROPOSED EXPENDITURE PLAN	3,152,078	5,100,668

VARIANCE (Revenues less expenditure plans)	1,426	1,617
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NOTE: Priorities not Funded in the Proposed Expenditure Plans :

e. Other requests for New Enrollments & Student Success Priorities	348,754	325,631
f. Other requests for Core Operating Funding Needs	1,742,588	1,443,425
TOTAL UNFUNDED OPERATING BUDGET PRIORITIES	2,091,342	1,769,056

2007-09 OPERATING BUDGET DETAILS

REVENUE:	2007-08	2008-09
a. Current Revenues:		
07-09 Hold Back Contingency	608,000	608,000
06-07 Strategic Initiative Fund	515,335	515,335
Total Current Revenues:	1,123,335	1,123,335
b. New Revenue from the State		
Average Salary Increases for Faculty and Staff	3.2%	2.0%
Enrollment Growth	254,324	944,180
Enhancement for Student Success	417,000	417,000
Enhancement for Retention and Completion Program (TRIO)	250,000	250,000
Enhancement to increase State Funded Tuition Waivers	200,000	414,000
Enhancement for the Labor Center	150,000	150,000
Total New State Revenues (excluding Salary & Benefit Changes)	1,271,324	2,175,180
c. Proposed Tuition Increases		
Resident UG. Tuition Increase (5% & 5%)	512,563	1,052,536
Non-Resident U.G. Tuition Increase (2.5% & 5%)	246,282	751,234
Resident Graduate Tuition Increase (0% & 0%)	-	-
Non-Resident Graduate Tuition Increase (0% & 0%)	-	-
Total Projected Tuition Increase Revenue	758,845	1,803,770
GRAND TOTAL POTENTIAL REVENUE AVAILABLE	3,153,504	5,102,285

HOLD BACKS AND EXPENDITURE PLANS:

a. Proposed Hold Backs		
Operating Reserve for Strategic Initiatives and "list of unknowns"	660,651	656,700
<u>09-11 Hold Back Contingency</u>	-	545,000
Total Hold Backs	660,651	1,201,700
b. Proposed Initial Releases for Strategic Initiative (DTF's, etc.)		
- Competitive Salaries Faculty & Prof. Staff	?	?
- Diversity DTF & Diversity Fund Review Comm.	58,250	58,250
- 1st Yr. Experience, Beginning the Journey, etc.	TRIO \$'s	TRIO \$'s
- IT Strategic Plan	See Below	See Below
- Sustainability	70,300	71,766
- Strategic Marketing & Web Enhancement	254,793	257,278
- Curriculum/Visions	?	?
- Further Utility Increases	?	?
- Tier 1 and Tier 2 operating priorities not yet funded	?	?
- <u>Reaccreditation Costs</u>	?	?
Total Initial Releases for Strategic Initiatives	383,343	387,294
c. Proposed Increase to Student Financial Aid		
Increased State Funded Financial Aid for resident students	200,000	414,000
Amount for non-res. Undergraduate tuition discounting	186,282	691,234
<u>Amount for non-res. Graduate tuition discounting</u>	60,000	60,000
Total Increases to Student Financial Aid	446,282	1,165,234

HOLD BACKS AND EXPENDITURE PLANS: (continued)

<i>d. Proposed Releases for New Enrollments & Student Success</i>	Division	FTE	2007-08	2008-09
-- Mandatory Expenditures				
Less Direct Costs (Undergraduate Math & Sciences growth)	Acad.	3.33	90,547	209,771
Less Direct Costs (new Master's in Education program)	Acad.	3.20	-	192,667
Less Amt. For Retention & Completions Programs (TRIO)	Acad & Student	3.00	250,000	250,000
-- Priority Discretionary Enhancements				
Media Lab Software	Acad	-	Bridge?	25,000
Institutional Capacity in Institutional Research	Acad.	1.00	66,084	67,536
International Studies Coordinator	Acad	1.00	51,401	52,559
Academic Program Support	Acad.	-	50,000	50,000
Goods & Svs. Inflation	Acad.		25,000	25,000
Science Instructional Tech.	Acad.	1.00	58,183	59,478
Learning Resource Center and QRC specialist	Acad.	0.75	37,328	38,113
Farm Manager (.75 to full-time)	Acad.	0.25	12,142	12,384
Arts Annex Tech (.6 to .75) & Art Inst Tech III (.5 to .75)	Acad.	0.40	14,627	14,918
Current Student Wage Short (growth & min. wage)	Acad.	3.12	51,000	51,000
Sem II Media Tech Staff Phase II	Acad.	1.00	52,449	53,635
Tacoma Counseling/Student Support	Acad.	0.50	Bridge?	30,671
Upgrade WEB Media Designer from .75 to full	Advance.	0.25	11,538	11,538
Maint Fee Content Management System	Advance.	-	8,000	8,000
Neg Operating-Graphics Recharges	Advance.	-	40,000	40,000
Technical Support Services Help Desk	F&A	1.00	63,354	64,745
Media Maintenance Tech.	F&A	1.00	48,632	49,730
VP Student Affairs Re-organization	Student	1.00	45,204	46,763
Students to staff SASS reception area	Student	0.94	15,000	15,000
Total Tier 1 Releases for New Enrollments & Student Success		22.74	990,489	1,368,508
d. Proposed Releases for Core Operating Budget Support				
-- Mandatory Expenditures				
Utility Rate Adjustments	F&A	-	348,000	348,000
Postage Rate Adjustments	F&A	-	14,000	14,000
Fuel Rate Increases	F&A	-	3,000	3,000
Labor Ctr. HT Prog. Coordinators	Acad.	2.00	150,000	150,000
-- Priority Discretionary Enhancements				
DOP/HR reclasses of Lib Tech II's & Head of Circulation	Acad.	-	15,000	15,000
Library Periodical/Books	Acad.	-	Bridge?	24,000
Shortfall in K-20 Costs at 20MBPS	Acad.	-	30,000	30,000
Negative Operating Reserves - Advancement Division	Advance.	-	Bridge?	110,863
Restructure Facilities Labor Pool - Phase 1	F&A	1.00	30,813	64,699
TS&S Audio Visual Parts Budget (bulbs)	F&A	-	15,000	15,000
Server Platform Replacement Prog.	F&A	-	Bridge?	65,000
Hazardous Waste Disposal Prog.	F&A	-	7,000	7,000
BOT underfunding	Pres.	-	4,000	4,000
Institutional Membership Inflation (9K)	Pres.	-	4,500	4,500
Motor Pool Funding for 3rd Police Car	Student	-	10,000	10,000
Reduce Negative Reserve (Tier 1 Level)	Student	-	Bridge?	40,000
CRC staff subsidized by Leisure Education	Student	0.50	20,000	32,112
Police Officer to replace 1 ECO (Tier 1 Level)	Student	1.00	20,000	40,758
Total Tier 1 Releases for Core Operating Priorities		4.50	671,313	977,932
GRAND TOTAL PROPOSED EXPENDITURE PLAN			3,152,078	5,100,668
VARIANCE			1,426	1,617

PRIORITIES NOT FUNDED IN THE PROPOSED EXPENDITURE PLAN

e. Proposals for New Enrollments & Student Success Funding	Division		2007-08	2008-09
Res-Base Post Lumina Coordinator	Acad.	1.00	52,559	52,559
Academic Program Support	Acad.	-	25,000	25,000
Goods & Svs. Inflation	Acad.		12,000	12,000
IT strategic plan -- Media Lab Software	Acad.		25,000	-
IT strategic plan -- IT Training for Faculty & Staff	F&A		50,000	50,000
Science Instructional Tech. - Health Science	Acad.		58,183	59,478
Evergreen Expressions	Acad.		3,500	3,500
Off Campus Program Support	Acad.		50,000	50,000
Ctr. For Community Partnerships	Acad.		29,071	29,653
Neg Operating-Goods/Svs Base	Coll. Rel.		21,000	21,000
Admissions Support	Student		100,000	100,000
Total New Enrollments & Student Success not Funded			348,754	325,631
f. Proposals for Core Operating Funding				
Library Periodical/Books Phase 1	Acad.		24,000	-
Library Periodical/Books Phase 2	Acad.		24,000	24,000
Negative Operating Reserves - Advancement Division	Advance.		110,863	-
Phonathon Ctr Equip Replacement Cycle	Advance.		12,000	12,000
Remaining Restructure Facilities Labor Pool Request	F&A		146,800	117,500
Server Platform Replacement Prog.	F&A		65,000	-
IT Technical Upkeep Training	F&A		25,000	25,000
Min. Civil Svs. Reform Costs	F&A		23,000	23,000
Raises for Coaches (Tier 1 Level)	Student		15,000	15,000
Reduce Negative Reserve (Tier 1 Level)	Student		40,000	-
CRC staff subsidized by Leisure Education	Student		10,000	-
Police Officer to replace 1 ECO (Tier 1 Level)	Student		20,000	-
Institutional Capacity -- Fiscal/Mgmt. Support	Pres.		75,000	75,000
Library Travel Budget	Acad.		10,000	10,000
Admin. Library Support OAll	Acad.		42,000	42,000
Computer Lab Replacements	Acad.		200,000	200,000
Inc. Annual Equip. Base	Acad.		200,000	200,000
Gifts Officer Salary/Benefits	Advance.		90,000	90,000
Negative Operating Reserves - Coll. Relations	Advance.		21,000	21,000
On-going Emergency Supply Prog.	F&A		1,000	1,000
Reasonable Accommodations Fund in HR	F&A		10,000	10,000
Facilities Staff Technical Training (1st Level)	F&A		10,000	10,000
Facilities Staff Technical Training (2nd Level)	F&A		25,000	25,000
Campus Wide Training	F&A		40,000	40,000
Asst. Dtr. For Operations	F&A		85,000	85,000
Declining Neg. Reserve Ability (6767)	F&A		48,000	48,000
Furniture Replacement Program	F&A		50,000	50,000
Facilities Vehicle Replacement Prog.	F&A		30,000	30,000
Elect. Classroom Equipment Replacements	F&A		50,000	50,000
Maint. Video Conferencing Equip.	F&A		925	925
Raises for Coaches	Student		24,000	24,000
Reduce Negative Reserve	Student		20,000	20,000
Health Center Funding	Student		75,000	75,000
Previous Cuts Not Working & Inflation	Student		18,000	18,000
CRC staff subsidized by Leisure Education	Student		7,000	7,000
Food Svs. Subsidy	Student		50,000	50,000
Retreat Facilitation	Pres.		15,000	15,000
Goods/Equipment Underfunding	Pres.		5,000	5,000
Events Management	Pres.		25,000	25,000
Total Core Funding Requests Not Funded			1,742,588	1,443,425
GRAND TOTAL UNFUNDED PRIORITIES			2,091,342	1,769,056

**Recommended
General Student Tuition and Mandatory Fees
For the 2007-08 and 2008-09 Regular Academic Years**



Board of Trustees – June 2007

Legislative Approved Tuition and Aid Policies

Financial Aid: The legislature provided an impressive 47.6 million to increase and expand eligibility for the State Need Grant. This covers the increased enrollments, assumes that all Boards increase tuition to the maximum levels, expanded income eligibility, and a change in the current requirement that students be enrolled at least halftime such that students taking as few as 3 credits may now be eligible. The legislature also passed bills providing \$14 million in new scholarship programs, primarily focusing on first-generation and low-income students and for students pursuing academic programs and careers in math or science-related fields.

Waivers: The legislature provided state funding for Evergreen to incrementally expand its tuition waiver capacity from a maximum 6% level set over a decade ago to 10% over the course of the next 5 years.

Tuition Increases: The final budget authorizes up to a 7% increase in resident undergraduate tuition at the research institutions and up to a 5% increase at the regional universities and Evergreen. Tuition rates for non-resident undergraduate and graduate students will continue to be the prerogative of the Board of Trustees.

Preliminary Tuition (Operating and Building Fee) Increase Schedule

Tuition Increases:	Fiscal 2006-07	Fiscal 2007-08		Fiscal 2008-09	
	Current Rate	Amount of Increase	Total Proposed	Amount of Increase	Total Proposed
Resident Undergraduate	3,897	195	4,092	205	4,297
Non-Resident Undergraduate	14,083	352	14,435	722	15,157
Resident Graduate	6,069	-	6,069	-	6,069
Non-Resident Graduate	19,506	-	19,506	-	19,506

Note: The Legislature does not mandate tuition increases. Higher education governing boards are authorized to locally decide the level of increase necessary provided that resident undergraduate tuition increases do not exceed the 5% maximum annual limit. This table assumes that resident undergraduate tuition is increased 5% per year and non-resident undergraduate rates increase by 2.5% in 2007-08 and another 5% in 2008-09. Graduate tuition rates are assumed to remain at current levels through the next two-year budget cycle.

Other Fee Increase: There are several other fee increases under consideration that the board will hear about throughout the worksession including:

- Increasing the S&A Fee
- Increasing the Health & Counseling fee up to the I-601 limits
- Reconfiguring and Increasing the Housing and Dining Rates.
- Potential others from the new Geoduck Student Union

The attached table factors these changes (except new student union proposals) to reflect the impact to the total estimated cost of attendance for the next two-year period.

Estimated Total Cost of Attendance For The 2007-09 Biennium

Tuition increases: 5%/yr. Resident Undergraduate, 2.5% yr 1 & 5% yr 2 Non-Resident Undergraduate and 0% for Graduate.

**Rate & fees: 5%+5% Housing Rate Increases, Mandatory Board Plans, & 5% year one only S&A Increase
Health & Counseling will increase by the I-601 Growth Factor (5.53%+5.38%), add a flat \$3/quarter fee for a late-night transit program and add a one-time \$2/cr.hr. fee to for the Flaming Eggplant Student Café**

	Resident Undergraduate			Non-Resident Undergraduate			Resident Graduate			Non-Resident Graduate		
	Current 2006-07 Rates	Forecast 2007-08 Levels	Forecast 2008-09 Levels	Current 2006-07 Rates	Forecast 2007-08 Levels	Forecast 2008-09 Levels	Current 2006-07 Rates	Forecast 2007-08 Levels	Forecast 2008-09 Levels	Current 2006-07 Rates	Forecast 2007-08 Levels	Forecast 2008-09 Levels
General Tuition & Manditory Fees												
Operating	3,740	3,927	4,126	13,524	13,858	14,552	5,919	5,916	5,916	18,920	18,920	18,920
Building	156	164	172	563	577	606	152	152	152	585	585	585
Student & Activities	475	499	499	475	499	499	475	499	499	475	499	499
Sub-Total	4,371	4,590	4,797	14,562	14,934	15,657	6,546	6,567	6,567	19,980	20,004	20,004
Health & Counseling	126	132	141	126	132	141	126	132	141	126	132	141
Bus Pass Fee (inc. late-nite)	40	49	49	40	49	49	40	49	49	40	49	49
Clean Energy Fee	48	48	48	48	48	48	48	48	48	48	48	48
CAB Building Fee	276	276	276	276	276	276	276	276	276	276	276	276
Flaming Eggplant Café (one-time)	-	32	-	-	32	-	-	32	-	-	32	-
WASH-PIRG	18	18	18	18	18	18	18	18	18	18	18	18
Sub-Total	508	555	532	508	555	532	508	555	532	508	555	532
Total Direct Costs	4,879	5,145	5,329	15,070	15,489	16,189	7,054	7,122	7,099	20,488	20,559	20,536
<i>Dollar Change</i>		266	184		419	700		68	(23)		71	(23)
<i>Percent Change</i>		5.45%	3.58%		2.78%	4.52%		0.96%	-0.32%		0.35%	-0.11%
Estimated Other Costs												
Books & Supplies	924	900	932	924	900	932	924	900	932	924	900	932
Room & Board	7,140	7,842	8,116	7,140	7,842	8,116	7,140	7,842	8,116	7,140	7,842	8,116
Personal Needs	1,824	1,890	1,956	1,824	1,890	1,956	1,950	1,890	1,956	1,950	1,890	1,956
Transportation	1,362	1,044	1,081	1,623	1,044	1,081	1,362	1,044	1,081	1,623	1,044	1,081
Total Other Costs	11,250	11,676	12,085	11,511	11,676	12,085	11,376	11,676	12,085	11,637	11,676	12,085
<i>Dollar Change</i>		426	409		165	409		300	409		39	409
<i>Percent Change</i>		3.79%	3.50%		1.43%	3.50%		2.64%	3.50%		0.34%	3.50%
TOTAL ESTIMATED COSTS												
	16,129	16,821	17,414	26,581	27,165	28,274	18,430	18,798	19,184	32,125	32,235	32,621
<i>Dollar Change</i>		692	593		584	1,109		368	386		110	386
<i>Percent Change</i>		4.29%	3.52%		2.20%	4.08%		2.00%	2.05%		0.34%	1.20%
<i>Biennial Dollar Change</i>			1,285			1,693			754			496
<i>Biennial Percent Change</i>			8.0%			6.4%			4.1%			1.5%